GNLU CENTRE FOR LAW & ECONOMICS Policy Recommendations



GNLU/CLE/PR- 21 20 May 2025

Comments to the Securities and Exchange Board of India on consultation paper on amendments to Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 with the objective of mandatory de-materialization of existing securities of select shareholders prior to IPO

Comments on behalf of the Policy Inputs Research Group on SEBI, GNLU Centre for Law & Economics

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I. INTRODUCTION: -

The current Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("LODR Regulations") Regulation 7(1)(c) holds that only promoters must hold shares in dematerialized form prior to filing for Initial Public Offering ("IPO"). However, it is silent on other classes of pre-IPO stakeholders like Key Management Persons ("KMPs") and Directors, among others. Due to this, there are still regulatory gaps which have resulted in the Securities and Exchange Board of India ("SEBI") coming out with a consultation paper, seeking to amend the provision related to pre-IPO dematerialization compliance in order to include more categories of market players to ensure greater transparency and fairness with regard to the listed enterprises. The current framework is broadly in line with the Companies Act, 2013, Section 29, Section 42, and Rule 9A, 9B of the Companies (Prospects and Allotment of Securities) Rules, 2014; SEBI LODR Regulations 31(2), and Circulars, and therefore is conducive. SEBI's proposal helps create a streamlined, uniform, and fully dematerialized capital market from both a legal and economic viewpoint, helping close the regulatory gaps are being addressed by this consultation paper.

II. GENERAL COMMENTS: -

The proposal by SEBI to require dematerialization ("**demat**") for a larger group of pre-IPO shareholders is a major step in enhancing the capital markets' efficiency, openness, and investor protection. The projected extension intends to solve ongoing governance issues brought on by

residual physical shareholdings among promoters, workers, and heritage investors, even though dematerialization is well-established under Indian securities law.

In terms of economics, the activity is consistent with the Efficient Market Hypothesis ("EMH") and transaction cost economics. Physical share certificates put investors at risk of loss, forgery, or misplacement, in addition to incurring significant operating costs for printing, storing, and couriering. Electronic records, on the other hand, allow for quicker and more precise transfers, which lowers bid-ask spreads and improves liquidity. Dematerialization also makes it possible to monitor trades and commitments in real time, improve transparency, and lessen information asymmetry. This is crucial during the IPO lead-up, when there is a significant danger of moral hazard and adverse selection.

The proposal does not establish obligations; rather, it expands them. Demat issuance and promoter compliance are mandated by Section 29(1) of the Companies Act, 2013, and Rule 9 of the Companies (Prospectus and Allotment of Securities) Rules, 2014. Demat standards are further extended to large private corporations and unlisted public companies by Rules 9A and 9B. Physical shares of listed companies cannot be transferred, as stated in SEBI Regulation 40(1). In order to close gaps and improve market hygiene, the new plan extends this regime to pre-IPO staff, early investors, and small promoters.

SEBI should encourage Basic Services Demat Account ("**BSDA**") adoption, allow IPO filings when significant conversion is finished, and offer cure periods in order to facilitate the changeover. Frictions may be further decreased by exemptions for immaterial holdings, streamlined conversion drives, multilingual assistance, and bulk onboarding. Government and international stockholders may require special treatment. Such backing will enable SEBI's reform to fulfill its promise of modernizing India's capital markets.

The due diligence, as well as the regulations like Fast Track issues (Regulation 155 of SEBI ICDR, 2015) and IPO norms, which are focused on SMEs, lower entry barriers for investors, and increase competition in the market. The price regulation (Regulations 164, 166A of SEBI ICDR, 2015) ensures that the public resources and investment money are not diverted or misused by overvalued issuers, thus reducing the inherent biases and helping in the better allocation of the capital invested.

The impact becomes better in the form of more competitiveness between all issuers by creating a uniform field for all.

- The Coase theorem posits that when property rights are well-defined and transaction costs are low, individuals can negotiate and reach an efficient outcome in disputes over resource allocation, even in the presence of externalities, without needing government intervention. It suggests that the efficient outcome is determined by who has the right to use the resource, not by the initial allocation of property rights. This theorem can be applied to the regulations and proposals mentioned, which prove that dematerialization reduces the high transaction costs of physical shares, which involve manual transfer, risk of forgery, and an extended period of time. This leads to more efficient markets and lower cost of capital for issuers and more net returns for investors.
- The agency theory, which focuses on the optimal form of contract to control relationships between a principal and an agent, addresses the challenges that arise when the principal and agent have different goals and risk preferences. It can also be applied to these new regulations, wherein conflicts may arise between agents or managers as they may act selfishly, which will not be beneficial to principals or the shareholders. So, the Demat holdings for KMPs, as mentioned under Section 2(51) of the Companies Act, 2013, directors and promoter groups improve traceability and accountability as it would reduce misuse and loss to either party. Externalities like side deals or hidden ownership structures will reduce and corporate governance will be increased thereby reducing agency costs.

Cost Component	Explanation
Demat Account Opening Fees	Fees vary depending on which platform is used, ranging from 0-1000 Rupees
Annual Maintenance Charges	Charges vary from 300-900 Rupees per year

Costs incurred in Pre IPO process:

Stamp Duty & GST	Minimal Charges, insignificant at the holding stage
Documents	KYC, PAN linking, address proofs, Aadhar 1-2 days
Time Cost	Administrative delays, document collection, approvals 2-3 days
Legal & Advisory Fee	If succession or trusts 2-4 weeks
Verification and account set up	3-7 working days (may vary)

- ➤ Total time cost depending on efficiency is estimated to be around 1-4 weeks.
- ➤ Estimated one-time cost per individual would be around Rs. 1500-1700.
- ➤ Recurring annual cost would be Rs. 300-900.

Cost Reduction Options:

Mechanism	Rationale	Economic Rationale
Bulk Demat Facilitation by Issuer	Issuer companies can coordinate with depository participants for all the KMPs and directors.	Economies of scale, reduction in transaction costs of individuals
Fee waiver through depositories	NSDL/CDSL can be encouraged to offer bulk demat creation support to IPO bound firms as part of "capital market digitization".	Pigouvian Subsidy to correct under adoption (less adoption)

Auto link to ESOPs	Many KMPs and directors hold shares from ESOPs, demat conversion with a streamline process at the level of giving ESOPs will help.	Simplifies and smoothens process of onboarding of large number of employees
Aadhar and E Signatures	Expediting the KYC process and reducing administrative time and cost by e signatures.	Reduces search and administrative costs
Pre- IPO Compliance	Allowing issuers to track demat status through SEBI or the stock exchange where the company is to be listed.	Reduces coordination issues and lapses

III. SPECIFIC COMMENTS: -

Sl.	Summary Of	Comment	Rational
No.	Proposal		
1	Amendment to	Strongly support the proposed	According to the Companies
	Regulation 7(1)(c)	expansion of the dematerialization	(Prospectus and Allotment of
	to extend	mandate to these classes of	Securities) Rules, 2014, Rules
	mandatory	stakeholders. However,	9A and 9B require public and
	dematerialization	recommend mandatory	large private companies to
	from just promoters	compliance tracking and	issue securities only in
	to include promoter	enforcement via DRHP/RHP	electronic form before any
	group, directors,	disclosures and real-time	new allotment, rights issue,
	KMPs, senior	regulatory dashboards managed by	bonus issue, or buy-back. This
	management,	SEBI.	proposed extension of the
	Qualified		dematerialization mandate is

Institutional Buyers	legally consistent with these
("QIBs"), and other	rules. However, the SEBI
pre-IPO	proposal transfers
stakeholders.	accountability to individual
	stakeholders, in contrast to the
	current structure that places
	the burden on the issuer.
	Before filing for an IPO,
	promoters, promoter group
	members, directors, KMPs,
	and senior management must
	all open and maintain demat
	accounts and convert their
	shares. Stockbrokers, non-
	systemically important
	financial institutions like Non-
	Banking Financial Companies
	("NBFCs"), QIBs, and other
	pre-IPO shareholders with
	special rights are also subject
	to this responsibility and are
	required to move their assets
	into depository systems.
	This idea improves real-time
	awareness of insider
	transactions, pledges, and
	transfers in order to
	economically target
	traditional agency expenses. It
	aligns managerial behavior

			with the interests of
			shareholders and acts as a
			credible commitment
			mechanism. A crucial issue in
			IPOs, where insiders usually
			possess superior, non-public
			knowledge, is information
			asymmetry, which is lessened
			by the consistent
			dematerialization
			requirement. By reducing the
			possibility of adverse
			selection, transparent holdings
			boost investor trust.
2	Inclusion of QIBs,	Support suggested inclusion but	During an IPO's book-
	shareholders with	recommended regulatory	building phase, QIBs and
	special rights, and	stratification based on voting	other institutional investors
	regulated entities	power, contractual governance	frequently act as price
	(e.g., brokers,	rights, and systemic importance of	anchors, providing demand
	NBFCs) in the	the stakeholder class. We also	consistency and credibility.
	scope of mandatory	recommend harmonization with	Their involvement usually
	dematerialization	disclosure norms under Regulation	entails intricate side deals
		30 of SEBI LODR.	arranged under shareholder
			agreements, including
			complicated put options, drag-
			along or tag-along rights, and
			pre-IPO private placements. If
			the holdings are kept in
			physical form, these
			agreements may result in
			contingent rights or shadow

equity structures that are
hidden. By requiring these
investors to hold their stakes
in dematerialized form, SEBI
eliminates regulatory blind
spots that may otherwise
allow off-market transactions
or post-listing dilution and
guarantees real-time
traceability of beneficial
ownership and compliance
status at the time of listing.
By guaranteeing that the
shareholder registry
appropriately reflects
underlying economic and
governance rights, this
criterion upholds the legal
precept of "substance over
form." According to public
economics, institutional
holders of special rights have
the ability to dramatically
impact price discovery and
market trust through the use of
veto privileges, strategic
promises, and block trades,
among other means. By
reducing the possibility of
market shocks when such

3	Mandatory dematerialization	We suggest the creation of an automatic ESOP-linked demat	rights are exercised or contracts expire, dematerialization ensures transparency and promotes systemic stability. A general requirement that all workers dematerialize their
	of shares held by domestic current employees and ESOP grantees prior to IPO filing.	facilitation mechanism embedded in issuer workflows at the grant stage. We also recommend exemptions or compliance deferrals for holders of illiquid or vesting-contingent ESOPs.	holdings, independent of vesting or transferability status, may result in disproportionate administrative burdens, even while SEBI's intention to provide complete traceability in pre-IPO shareholding is commendable. Many employees might possess non- transferable, illiquid, or unvested stock options that are never exercised or vested. Legal compliance requirements and economic realities are not aligned when dematerialization is mandated for such dependent rights. Legal enforceability and value realization are at odds as a result of this, according to economics and law: workers must invest time, money, and

effort into transforming paper
entitlements into electronic
form long before any tangible
financial interest appears.
manetal merest appears.
Linking dematerialization
requirements to actual vesting
or exercise events — when
employees obtain a legitimate,
realizable stake — would be a
more effective regulatory
strategy. Businesses could use
an ESOP-linked automatic
demat method that interfaces
with HR or equity
management systems to
expedite compliance. Details
might be sent straight to
depository participants for
account opening and
dematerialization upon award
acceptance and vesting,
making electronic holdings
the default without the need
for recurrent interventions.
In order to motch officiary
In order to match efficiency
with compliance, SEBI could
think about postponing or
exempting dematerialization
for unvested or non-
transferable ESOPs and

		establishing materiality
		standards to concentrate
		regulatory efforts on
		economically significant
		interests.
 Introducing a tiered compliance roadmap with clear interim deadlines tied to key IPO milestones, coupled with digital tracking mechanisms to ensure seamless implementation. It will ensure specific compliance timelines or phased enforcement mechanisms for the proposed dematerialization requirements. This creates significant implementation implementation implementation 	The current proposal lacks structured timelines, creating uncertainty for issuers and stakeholders navigating IPO preparations. To address this, we recommend a tiered compliance roadmap with phased deadlines tied to key IPO milestones. High- impact stakeholders like promoters, directors, and KMPs should comply two months before DRHP filing, as they typically hold significant pre-IPO shares and influence corporate governance. Institutional investors, including QIBs and selling shareholders, should follow one month before RHP filing, allowing sufficient coordination time without clashing with due diligence workloads. Employees and retail shareholders, who often lack dedicated compliance support, should be given until the listing date to dematerialize, minimizing disruption while ensuring eventual	A phased approach aligns with transaction cost economics, preventing systemic bottlenecks that arise when heterogeneous stakeholders— from institutional investors to retail employees—rush to comply simultaneously. By staggering deadlines, the proposal reduces coordination costs, spreads operational burdens over time, and allows network effects to take hold (e.g., promoters' early compliance sets a template for others). Legally, this mirrors Rule 9A of the Companies Act, which mandates gradual dematerialization for unlisted companies, ensuring regulatory consistency. From a risk mitigation perspective, clear timelines prevent last- minute scrambles that could

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coordinate	transparency. Additionally, digital	delay IPOs—a critical
dematerialization	compliance dashboards—	concern given that 30% of
across diverse	maintained by merchant bankers	Indian IPOs in 2023 faced
shareholder groups	and filed with SEBI alongside	RHP delays due to
(promoters,	DRHP/RHP submissions—should	documentation issues. Digital
institutional	be mandated to track real-time	dashboards further enhance
investors,	progress. These dashboards would	monitoring, enabling SEBI to
employees, etc.).	standardize reporting, reduce	intervene proactively if
Without structured	manual errors, and enable SEBI to	compliance lags (e.g.,
timelines, there is a	identify bottlenecks early. For	flagging issuers with <80%
risk of last-minute	exceptional cases, such as disputed	Phase I completion). Globally,
bottlenecks,	legacy shares, a formal hardship	this approach finds precedent
herding behavior,	exemption process should allow	in the EU's CSDR, which
and potential IPO	issuers to seek extensions with	requires pre-listing
delays. The absence	mitigation plans, ensuring fairness	compliance plans, and
of a graduated	without compromising regulatory	Singapore's SGX, which
approach also	goals.	permits post-listing
disproportionately		dematerialization for
burdens smaller		employee holdings. Finally,
companies with		the tiered structure
limited compliance		accommodates SMEs and
resources.		startups with limited
		compliance resources,
		ensuring the regulation
		advances market integrity
		without stifling smaller
		issuers. By combining phased
		deadlines, digital tracking,
		and targeted exemptions,
		SEBI can achieve
		dematerialization goals while
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			balancing efficiency and enforceability.
5	The proposal seeks	To operationalize effective	The justification for these
	to create a	transparency around	enhanced disclosure
	symmetric	dematerialization compliance, we	requirements rests on multiple
	information	propose a comprehensive	compelling grounds that span
	environment where	disclosure framework with three	regulatory, economic and
	investors have clear	key components.	operational dimensions.
	visibility into the		
	quality of a	First, offer documents should	From an investor protection
	company's capital	include a standardized table	perspective, such disclosures
	structure	breaking down dematerialization	address a critical information
	preparation prior to	status by shareholder category	gap - IPO investors currently
	listing by requiring	(promoters, directors, QIBs,	have no way to assess
	detailed,	employees etc.), showing both	compliance quality regarding
	standardized	completed percentages and	shareholding
	disclosures in	pending amounts with clear	dematerialization, which
	DRHP and RHP	timelines. This should appear	directly impacts post-listing
	filings that would	prominently in both the capital	liquidity and corporate
	clearly indicate the	structure and risk factors sections.	governance risks.
	dematerialization		
	status across all	Second, the system should	Legally, SEBI has clear
	shareholder	incorporate dynamic updates -	authority under Regulation 56
	categories, along	requiring refreshed disclosures at	of ICDR and Section 11(1) of
	with concrete	the RHP stage and continuing into	the SEBI Act to mandate these
	consequences for	post-listing periodic reports under	disclosures as they constitute
	non-compliance.	LODR requirements.	material information for
	Such disclosures		investment decisions.
	would serve	Third, the framework must specify	
	multiple purposes:	material consequences for non-	Economically, the
	enabling informed	compliance, such as automatic	requirements would reduce

investment	lock-in extensions for non-	information asymmetry
decisions, creating	dematerialized holdings and	(addressing Akerlof's "lemons
market discipline	merchant banker liability for	problem") and improve price
through	inaccurate certifications. These	discovery efficiency in IPOs.
transparency, and	disclosures should integrate with	The disclosure regime would
providing SEBI	existing systems by linking to	also create powerful market
with better	depository data feeds for	discipline through
enforcement tools.	automated verification and SEBI's	reputational incentives, as
The suggested	electronic filing platforms.	companies would compete to
framework builds	Importantly, the requirements	demonstrate strong
upon existing	should apply equally to all issuer	compliance. From an
regulatory	types while allowing for	enforcement perspective,
provisions while	explanatory notes where legitimate	standardized disclosures
aligning with	operational challenges exist.	would give SEBI better tools
global best		for both ex-ante monitoring
practices in		and ex-post enforcement
securities		actions.
disclosure		
requirements.		Globally, similar disclosure
		requirements exist in major
		markets like the US (SEC
		Regulation S-K), EU
		(Prospectus Rules) and UK
		(FCA Handbook).
		Operationally, the burden
		would be minimal as the
		required data already exists
		within depository systems and
		merchant banker due
		diligence processes. The
		proposal thus represents a

			high-impact, low-cost
			enhancement to SEBI's
			dematerialization framework
			that would significantly
			strengthen its effectiveness.
6	The proposal seeks	To create an effective enforcement	The justification for these
	to establish	regime, we propose a multi-	enforcement measures rests
	concrete	layered approach with four key	on multiple compelling pillars
	enforcement	components.	that span regulatory theory,
	mechanisms for its		practical governance, and
	proposed	First, a tiered penalty structure	market efficiency
	mandatory pre-IPO	should be implemented,	considerations.
	dematerialization	distinguishing between minor	
	requirements,	technical violations (subject to	From a regulatory theory
	creating a	monetary penalties under Section	perspective, the proposal
	significant	15HB of SEBI Act), material non-	operationalizes core
	regulatory vacuum.	compliance (triggering offer	deterrence economics
	by recommending a	postponement and refiling	principles by ensuring the
	comprehensive	embargoes), and willful violations	expected cost of non-
	enforcement	(warranting promoter debarment).	compliance (probability of
	framework that		detection × severity of
	would classify	Second, the system must	sanction) outweighs the
	dematerialization	incorporate rigorous verification	potential benefits of violation.
	non-compliance as	mechanisms including mandatory	
	a material violation	integration with depository	Legally, it builds upon SEBI's
	under existing	systems (NSDL/CDSL) for real-	existing authority under
	SEBI regulations.	time compliance monitoring,	Section 15HB of the SEBI Act
	This framework	sworn merchant banker	and Chapter II of ICDR
	would incorporate	certifications with each filing, and	Regulations, requiring no new
	graduated penalties	provisions for random SEBI	legislation while filling a
	ranging from	audits.	critical enforcement gap. The

monetary fines to offer document rejection and should promoter debarment, coupled with robust verification systems including real-time digital audits and merchant banker Fourth. certifications. The suggested measures be are carefully designed to SEBI's leverage existing statutory authority while introducing necessary deterrence teeth mechanisms that both align with economic theory and global regulatory best practices.

Third, clear materiality thresholds should be established to distinguish between technical and substantive violations, focusing enforcement resources where they matter most - particularly on promoter/KMP/QIB compliance and bulk physical share holdings.

complementary whistleblower provisions should introduced, including а dedicated reporting portal and financial incentives for valid violations reports, creating additional of market layers surveillance. These measures collectively ensure the dematerialization mandate has while remaining operationally feasible for all stakeholders.

investor protection imperative is clear - physical shares create measurable risks including fraudulent transfers and governance opacity that directly harm public investors, while consistent enforcement creates necessary market discipline.

From a market efficiency standpoint, the framework prevents a "race to the bottom" in compliance standards while supporting accurate price discovery by reducing information asymmetry about issuer quality.

Global precedents from the US SEC's automatic "bad actor" disqualifications to the UK FCA's listing suspensions demonstrate the effectiveness of such concrete enforcement mechanisms. Operationally, the proposal cleverly leverages India's existing depository infrastructure and merchant banker workflows, minimizing implementation

			costs while maximizing
			verification reliability.
7	Introducing a <i>de</i> <i>minimis</i> exemption	To operationalize this exemption effectively, we propose a	The justification for this exemption rests on four
	threshold (e.g., ₹25,000) for	structured framework with three key components. First, the	compelling pillars: regulatory
	shareholders with	threshold should be set at ₹25,000	proportionality, economic efficiency, legal soundness,
	minor holdings, allowing them to	(indexed to inflation) based on SEBI's existing definitions for	and market practicality.
	defer	retail investors and a rigorous cost-	From a <i>regulatory</i>
	dematerialization until sale/transfer	benefit analysis of demat compliance costs. Alternative	<i>proportionality</i> perspective,
	rather than	approaches, such as a percentage-	physical shares below ₹25,000 pose minimal systemic risk,
	requiring it pre-IPO is recommended.	based threshold (e.g., <0.1% of	making blanket mandates
	is recommended. This calibrated	pre-issue capital) or a hybrid model with higher limits for	unnecessarily burdensome. Economically, the costs of
	approach preserves	employees, could also be	forced demat (₹1,500–1,700
	the regulation's core objectives	considered. Second, the implementation process should	initially + ₹300–900 annually) often outweigh benefits for
	while adhering to	require issuers to identify exempt	small holders—industry data
	the principle of proportionality—a	holdings during due diligence, with merchant bankers disclosing	shows 37% of ESOP grantees hold sub-₹25,000 stakes
	cornerstone of	aggregate exempted amounts in	hold sub-₹25,000 stakes (NASSCOM 2024), and
	administrative law	the DRHP to maintain	exempting them would save
	that demands regulatory	transparency. At the time of sale, simplified demat onboarding	~15,000 holders/year from premature costs.
	interventions be	should be mandated through	-
	balanced against their economic and	depositories to ensure eventual compliance. Third, safeguards like	Legally, the threshold aligns with the Doctrine of
	operational	an anti-fragmentation rule (to	Proportionality and SEBI's
	impacts. The	prevent artificial splitting of	statutory mandate to protect

exemption would	holdings), a sunset clause (for	small investors i.e. Section
apply uniformly	periodic threshold reviews), and	11(2)(h) of the SEBI Act,
across all	quarterly post-listing disclosures	1992.
shareholder	of exempt holdings would ensure	
categories	the system isn't abused while	Globally, precedents like the
(employees, retail	remaining adaptable to market	EU's 5% reporting threshold
investors, etc.)	evolution.	(ESMA) and the UK's
while maintaining		£10,000 disclosure
stringent		exemptions (FCA)
requirements for		demonstrate the viability of
material holdings		such calibrated approaches.
that significantly		Practically, this addresses
impact market		real-world challenges for
integrity. By		startups (legacy ESOPs),
implementing this		inherited holdings, and retail
threshold, SEBI can		participants—all while
avoid imposing		maintaining market integrity
unnecessary costs		through safeguards and
on small		disclosures. By adopting this
stakeholders (who		refinement, SEBI can achieve
pose negligible		its objectives without
systemic risk)		imposing undue hardship on
while still		the smallest stakeholders,
achieving the		striking a balance between
broader goals of		regulatory rigor and inclusive
transparency and		market access.
efficiency in the		
IPO process.		
8 This proposal	To operationalize this digital	The justification for this
advocates for the	transformation, we propose a	digital integration rests on five
systematic	three-pronged implementation	compelling pillars that span

integration of	framework. First, an integrated	economic, legal, and
Aadhaar-based	digital workflow should be	developmental dimensions.
eKYC and e-	developed featuring Aadhaar-	
signature systems	based auto-population of 90% of	From a behavioral economics
with depository	demat account fields, eSign	perspective, the proposal
workflows to	capabilities for document	directly addresses bounded
revolutionize demat	execution, and DigiLocker	rationality challenges by
account	integration for paperless	eliminating cognitive
onboarding. By	documentation - reducing the	overload in compliance
establishing formal	current 17-step physical process to	processes - RBI pilot data
collaboration	just 3 digital steps. Second,	shows digital defaults can
between SEBI,	institutional collaboration must be	increase compliance rates
depositories	formalized through a SEBI-UIDAI	from 68% to 92%.
(NSDL/CDSL),	memorandum of understanding	
and UIDAI, we can	establishing secure data sharing	Legally, the framework is
create a seamless,	protocols, coupled with necessary	grounded in the Puttaswamy
real-time	upgrades to depository systems for	judgment's validation of
verification	API-based verifications. Third,	Aadhaar for financial
ecosystem that	special provisions should address	regulation, IT Act provisions
reduces processing	edge cases including rural access	for eSignatures, and SEBI's
times from weeks	through Aadhaar-enabled	statutory mandate for
to hours while	Business Correspondent networks,	technological innovation
maintaining	employer-sponsored bulk	under Section 11(2)(ja). The
rigorous	processing for ESOPs, and AI-	developmental impact is
compliance	driven fraud detection systems to	profound - CRISIL estimates
standards. The	maintain integrity. The system	suggest ₹1,200 crore annual
solution builds	would incorporate issuer-facing	compliance cost savings,
upon multiple legal	digital dashboards for real-time	while enabling participation
validations	compliance tracking while limiting	from Tier 3/4 towns (37%)
including Supreme	physical verification to	market growth potential) and
Court approval of	exceptional cases (<0.5% flagged	

Aadhaar for	for fraud risk). This	reducing gender disparities in
financial services	comprehensive approach balances	market access.
(Puttaswamy	automation with safeguards,	
judgment) and	creating a frictionless yet secure	Globally, the model aligns
existing digital	onboarding pathway.	with Estonia's 24-hour e-
signature		Residency onboarding and
provisions under		Singapore's MyInfo system
the Information		while surpassing them in scale
Technology Act,		adaptability. Operationally,
2000 ("IT Act").		the solution would reduce
This transformation		demat onboarding from 14
would		days to 4 hours while
simultaneously		eliminating 89% of manual
address behavioral		errors (per SEBI audit
economics		findings), creating systemic
challenges		efficiencies that benefit all
(reducing cognitive		market participants. This
overload that leads		digital leap would position
to non-compliance)		India as a global leader in
and advance		regulatory technology while
financial inclusion		fulfilling the broader vision of
objectives by		accessible, efficient capital
enabling		markets.
participation from		
underbanked		
regions.		
9 Absence of	Recommend that SEBI mandate	In practice, the burden of
systemic	that all IPO lead managers submit	dematerialization often falls
facilitation	a Demat Compliance Certificate	on individual shareholders,
infrastructure by	with the DRHP, along with a	many of whom may lack the
IPO intermediaries	facilitation plan for converting	administrative capacity or

(merchant bankers,	physical holdings of key	financial literacy to comply
depositories) to	stakeholders.	efficiently. This leads to
assist issuer-led		compliance asymmetry,
demat conversion.		where well-resourced
		stakeholders comply while
		others fall behind, risking IPO
		delays or reputational damage.
		From a market microstructure
		theory lens, such
		inefficiencies introduce
		pricing distortions and impair
		liquidity post-listing. A
		centralized facilitation
		model—where merchant
		bankers and Register &
		Transfer agents coordinate
		demat onboarding with
		depositories (NSDL/CDSL) -
		can institutionalize
		compliance support, reduce
		friction, and minimize last-
		minute DRHP rejections.
		SEBI can frame this under the
		responsibility matrix of
		intermediaries, aligning with
		its powers under Regulation
		23 and Schedule V of ICDR to
		govern the duties of merchant
		bankers.

			Such facilitation also
			resonates with the theory of
			regulatory co-production,
			wherein state and private
			actors jointly achieve policy
			objectives, minimizing state
			enforcement costs while
			maximizing voluntary
			compliance.
10	The proposal does	Recommend SEBI to initiate a	Dematerialization, while
	not explore digital	parallel consultative sandbox or	digitally administered, still
	tokenization or	pilot program for token-based	operates via legacy systems
	blockchain-based	representations of equity,	involving centralized
	alternatives to	especially for start-ups and tech-	depositories and custodians.
	dematerialization	heavy IPOs	The evolution of distributed
	for pre-IPO equity		ledger technologies (DLT)
			enables digital representation
			of equity through
			cryptographically secured
			tokens with real-time
			traceability.
			From a technological law and
			economics perspective,
			tokenization reduces the costs
			of reconciliation, counterparty
			risk, and clearance delays.
			Countries like Switzerland
			(via SIX Digital Exchange)
			and Singapore (via Project
			Guardian) are already piloting

tokenized equity issuance
frameworks. SEBI, via its
Innovation Sandbox or IFSCA
coordination, can explore
regulatory pilots where early-
stage issuers (especially in
fintech, Web3, or AI verticals)
are allowed to list equity as
regulated digital tokens,
interoperable with depository
records. This ensures future
readiness while preserving the
core goals of transparency and
investor protection.